



Europass Curriculum Vitae

Personal information

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Nationality Romanian

Date of birth 6th of June 1983

Gender Female

Work experience

Dates **February 2015 – to date**
Occupation or position held **Associate Professor** [2006-2007: administrative assistant; 2007-2013: teaching assistant; 2013-2015: senior lecturer]
Main activities and responsibilities

- Prepare and deliver courses on "Project Team Management", "Design and Implementation of EU Communication Campaign", "Project Management" and "Strategic Management" for approx. 150 MSc students/year (in Romanian and in English).
- Carry out research activities on relevant topics, in line with the university's research strategy.
- Board Member (since Sept. 2014)

Name and address of employer **College of Communication and Public Relations - National University of Political Studies and Public Administration**
6, Povernei, Bucharest, Romania

Type of business or sector Academic education

Dates **May 2014 – to date**
Occupation or position held **Director – Center for EU Communication Studies**
Main activities and responsibilities General management of the research center; identification and selection of key staff and collaborators; development of project proposals for EU funding; coordination of research projects on relevant topics (i.e. attitudes towards the EU, the economic crisis, European identity).
Name and address of employer **National University of Political Studies and Public Administration**
6, Povernei, Bucharest, Romania

Type of business or sector Academic education

Dates **April 2014 – to date**
Occupation or position held **Coordinator**
Project "ATENA - Technical and Educational Assistance for Mitigating Discrimination Practices in the gas industry"
Main activities and responsibilities

- Coordination of the research studies on discrimination, segregation, and equality;
- Prepare and deliver training sessions on "Change Management", "Project Management" and "Strategic Management" for approx. 270 women employed in the gas industry.

Name and address of employer **Association for Education and Nature**
Bucharest, Romania

Type of business or sector Non-profit sector

Dates	September 2011 – to date
Occupation or position held	Academic Coordinator – Master of Science in Project Management (PMI GAC-accredited program starting from April 2011)
Main activities and responsibilities	<ul style="list-style-type: none"> - Academic coordination of the Master program: plan curricula and courses, manage the relationship with the professors, and implement quality maintenance in accordance with the university's plan. - Administrative coordination of the Master program, including marketing planning and organization of conferences, workshops, and other events dedicated to students and industry representatives. - Responsible for international collaboration and research opportunities, including the development of project applications for the Long-Life-Learning Program and other research grants.
Name and address of employer	College of Communication and Public Relations - National University of Political Studies and Public Administration 6, Povernei, Bucharest, Romania
Type of business or sector	Academic education
Dates	March – July 2014
Occupation or position held	Short Term Consultant
Project & goal	Project "Development of Administrative Capacity of the Ministry of National Education through the Implementation of Strategic Management and Improvement of the Institutional Leadership" Goal: (i) enhancing MoE administrative capacity, and (ii) developing the management and leadership skills of the MoE managers and executive staff.
Main activities and responsibilities	<ul style="list-style-type: none"> - Participating actively in job-analysis meetings conducted by the lead international consultant; conducting job-analysis meetings independently. - Conducting online research to support the lead international consultant in defining (a) the characteristics of certain jobs, (b) what constitutes reasonable, average and superior performance of certain jobs, and (c) key skills and competencies that are needed to achieve such performance on certain jobs. - Writing initial 20 job descriptions.
Contracting Authority	World Bank
Name and address of employer	World Bank, 31 Vasile Lascar, Bucharest, Romania
Type of business or sector	Consulting
Dates	January – May 2014
Occupation or position held	Key Expert
Project & goal	Project "Competențe, Calitate, Flexibilitate și Ocupabilitate în oferta educațională a programelor de masterat" ("Competences, Quality, Flexibility, and Employability in the educational offer of master programmes") / POSDRU/18/1.2/G/16159. Goal: to assess the transversal ("soft") competences, as delivered in the current master's programmes curricula, and to propose improvement actions, including dedicated training and counselling.
Main activities and responsibilities	<ul style="list-style-type: none"> - Responsible for the development of the transversal competences (e.g. team work, communication, leadership, learning methods) in the curriculum of the Master's Program in Project Management; - Training coordinator for module 4 – "Learning to Learn" – elaboration of the training materials and training delivery for master degree students;
Contracting Authority	Ministry of Education – Intermediate Body for the HR Sectorial Operational Programme
Name and address of employer	National University of Political Studies and Public Administration (Romania)
Type of business or sector	Consulting
Dates	September 2013 – February 2014
Occupation or position held	Coordinator
Project & goal	Project "Modernization of the citizens' information services for the Ministry of Labour, Social Protection and Elderly People" Goal: to prepare a comprehensive mid- and long-term capacity building and communication strategy for the Ministry of Labour, Social Protection, and Elderly People.

Main activities and responsibilities	<p>Coordination of phase no. 2:</p> <ul style="list-style-type: none"> - elaborate the internal and external communication strategy for the Ministry, based on the results of a nationally relevant opinion survey meant to evaluate the beneficiaries' opinions and attitudes towards the services provided by the Ministry of Labour; - organize semi-structured interviews with the relevant stakeholders from the Ministry (i.e. general directors, counsellors) and from the subordinated institutions (i.e. Labour Inspection, the Romanian Bureau for Adoptions, The Romanian Pensions Authority). - assess, revise, and improve the Ministry's system and operational procedures on internal and external communication; - prepare a Communication Handbook for the Ministry of Labour.
Contracting Authority	Ministry of Labour, Social Protection and Elderly People (Romania)
Name and address of employer	ICE Consult, Bucharest, Romania
Type of business or sector	Consulting
Dates	June 2013 – to date
Occupation or position held	Senior Trainer and Consultant for Colors in Projects (PMI project management Standard)
Main activities and responsibilities	<p>Design and deliver professional training sessions on:</p> <ul style="list-style-type: none"> • PM Fundamentals • PM Advanced • Project Team Management (soft skills)
Clients	Continental Automotive, Continental Research, Caroli Foods, Schaffler Romania, WNS etc.
Name and address of employer	Confucius Consulting (via Achieve Global)
Type of business or sector	Consulting & professional training
Dates	November 2012 – June 2014
Occupation or position held	Key Expert in Communication
Project & goal	<p>Project "Publicity and Public Awareness Strategy to assist the Implementation of a New Waste Management System in Covasna County (Central Romania)" (funded through the European Regional Development Fund).</p> <p>Goal: to implement a large-scale (nationally relevant) public awareness campaign aiming at persuading the end-users of the new integrated waste management system to properly collect and sort solid waste.</p>
Main activities and responsibilities	<ul style="list-style-type: none"> - Coordinate the implementation of a public opinion survey at the county level focused on researching people's opinions regarding the protection of the environment and waste management practices. - Elaborate a comprehensive public awareness strategy aimed at changing people's perceptions and attitudes regarding waste management practices. - Coordinate the implementation of an information campaign targeted at the key stakeholders of the new waste management system.
Contracting Authority	Covasna City County (Romania – Central Region)
Name and address of employer	Mercury 360 Communications 9, Dimitrie Pompei, Bucharest, Romania
Type of business or sector	Consulting
Dates	February – June 2013
Occupation or position held	Consultant in Strategy Development
Project & goal	<p>Project SNSPA 2020 Horizon</p> <p>Goal: to develop a new organisational strategy for the university, built on 5 pillars: academic education, research, relation with the industry representatives, innovation, and responsibility.</p>
Main activities and responsibilities	Design the organizational strategy for the National University of Political Studies and Public Administration through a complex process of public participation.
Name and address of employer	National University of Political Studies and Public Administration
Type of business or sector	Academic education
Dates	November 2011 – March 2012

Occupation or position held	Research Coordinator
Project & goal	Project "Eurosphere under pressure. An applied analysis of the public discourse, mass-media, and civil society on the economic crisis in the EU." Goal: to coordinate the research project and to disseminate its relevant results.
Main activities and responsibilities	<ul style="list-style-type: none"> - Elaborate the research design, comprising both qualitative, and quantitative methods; - Coordinate a team of 12 junior researchers (volunteers) for performing the content analysis; - Desk research and secondary data analysis (data bases from IMF and Eurostat); - Prepare scientific papers and publish one book.
Name and address of employer	National University of Political Studies and Public Administration
Type of business or sector	Academic education
Dates	April 2011 – June 2013
Occupation or position held	Senior Trainer
Project & goal	Project "Best Practices Model for the Management of National Trade Unions Activities" (project ID 62370), funded by the European Social Fund. Goal: to implement a national capacity building program aimed at improving the social dialogue in the gas industry.
Main activities and responsibilities	<ul style="list-style-type: none"> - Prepare the curricula and materials (handbooks) for the following courses: "Project Management" (8 sessions), "Strategic Management" (4 sessions), "Change Management" (4 sessions), and "Strategic Change Management" (1 session). Deliver these courses in accordance with the Gantt chart of the project. - Author of a practical guidelines "Project management for trade unions" - Member of the Steering Committee of the project.
Client	National Gas Industry Trade Unions Federation
Name and address of employer	The Association for Education and Nature, 2, Petruscu st., Bucharest, Romania
Type of business or sector	Trade unions/adult education
Dates	2008 – 2011
Occupation or position held	Lecturer
Project & goal	Project "Communicating Europe. Strategies for Increasing EU's Visibility" , funded by the Jean Monnet programme. Goal: to develop a teaching module focused on the relationship between EU and the Romanian citizens.
Main activities and responsibilities	<ul style="list-style-type: none"> - Prepare the application form and manage the relationship with DG Education and Culture. - Prepare and deliver training on "EU Communication Policy" and "Public Awareness Campaigns for EU-funded Projects" for the students enrolled in the MSc in Project Management: prepare curricula and training materials, deliver training sessions, collect students' feedback. - Organize international conference on EU identity, EU communication, and the public sphere.
Contracting authority	European Commission – LLL Programme
Name and address of employer	National University of Political Studies and Public Administration 6, Povernei, Bucharest, Romania
Type of business or sector	Academic education
Dates	November 2008 – November 2009
Occupation or position held	Project Director and Training Coordinator
Project & goal	Project "Technical Assistance for strengthening the institutional capacity of central and regional authorities responsible for the management of the projects funded through Structural and Cohesion Funds" (PHARE RO 2006-018-147.04.03/08.04) Goal: to assist the Managing Authority for the Sectorial Operational Programme for Environment (Romanian Ministry of Environment) in properly managing the Structural & Cohesion Funds in the field of environment. Project had very strong capacity building and training components.

Main activities and responsibilities	<p>Specific responsibilities:</p> <ul style="list-style-type: none"> - coordinate a team of 12 training experts, financial experts, and project management experts; - prepare participatory Training Needs Assessment involving all departments within the Managing Authority for the Sectorial Operational Programme for Environment (within the Romanian Ministry of Environment); - coordinate the preparation of training curricula and training materials on the following themes: technical assistance for environmental projects (waste management, water and waste water management, soil remediation, biodiversity, district heating), financial management of SOP Environment and environmental major projects, monitoring of environmental major projects, programming and evaluation of environmental projects; - deliver training sessions on "Public Communication Campaigns" and "Project Cycle Management"; - coordinate the training delivery for the entire personnel of Managing Authority for SOP Environment and the 8 Intermediary Bodies for SOP Environment (264 people); - responsible for the overall management of the project.
Contracting authority	Romanian Ministry of Environment – the Management Authority for the Sectorial Operational Programme in Environment
Name and address of employer	Ramboll Romania, 21, Turturelelor st., Bucharest, Romania
Type of business or sector	Public administration/technical assistance
Dates	2008 – 2009
Occupation or position held	Training Expert
Project & goal	Project: " Technical Assistance for Project Pipeline Preparation " – District Heating Component Goal: to assist the Romanian Ministry of Environment and the DH operators in preparing a pipeline of major projects to be funded through the Structural and Cohesion funds (feasibility study, master plan, technical design, institutional analysis, cost-benefit analysis, application form).
Main activities and responsibilities	<ul style="list-style-type: none"> - prepare Training Needs Assessment; - prepare training concept, design, and curricula; - deliver training sessions on "Public Communication Campaigns" and "Project Cycle Management"; - coordinate the team of experts involved in the training delivery for the representatives of Romanian DH Operators, Ministry of Environment, and local public administration.
Contracting authority	Romanian Ministry of Environment
Name and address of employer	Ramboll Romania, 21, Turturelelor st., Bucharest, Romania
Type of business or sector	Public administration/technical assistance
Dates	April 2008 – April 2010
Occupation or position held	Marketing and Sales Manager
Main activities and responsibilities	<ul style="list-style-type: none"> - Member of the Board, involved in strategic planning; - Management of marketing and business development assignments for Ramboll Romania; - Elaboration of business plans, various studies, and applications in the field of EU funds available for research, training, adult education. - Member of the organization team - international conference on sustainable development.
Name and address of employer	Ramboll Romania , 21, Turturelelor st., Bucharest, Romania
Type of business or sector	Consulting engineering
Dates	Jan. 2008 – April 2008
Occupation or position held	Public Awareness Expert
Project & goal	Project " Technical Assistance for the management of Phare 2005 – 2006 Grant Schemes in the field of Environment " Goal: to provide the contracting authority with technical assistance in the field of the management of the grant schemes for environment (waste management, water and waste water, biodiversity, energy).

Main activities and responsibilities	<ul style="list-style-type: none"> - Elaborate and coordinate the implementation of the public awareness plan, including information sessions for the potential beneficiaries of EU funds; - Organize and deliver training sessions in the field of management of EU funded projects: <ul style="list-style-type: none"> o establish the training programme and curricula; o prepare training materials in the field of Project Cycle Management, elaboration of EU applications, management of EU-funded projects developed in the environmental sector (solid waste management, waste water, biodiversity); o prepare training evaluation reports. - Support the potential beneficiaries of EU funds in the elaboration of their applications for environmental infrastructure projects. - Organize help-desks to support potential beneficiaries of EU funds in the application process.
Contracting authority	Romanian Ministry of Environment
Name and address of employer	Stella Consulting
Type of business or sector	Technical Assistance
Dates	Nov. 2007 – Feb. 2008
Occupation or position held	Training Expert
Project & goal	Project “Public consultation in environmental assessments” Goal: to train the staff of Environmental protection agencies to deal with uneasy situations related to the NIMBY (not in my backyard) principle.
Main activities and responsibilities	<ul style="list-style-type: none"> - Prepare training materials in the field of public participation related to Strategic Environmental Assessment Directive. - Deliver training sessions on “Public Consultation” related to the environmental projects implemented in Romania for representatives of Ministry of Environment and environmental protection agencies (according to the SEA and EIA European Directives).
Name and address of employer	AMECO Holland
Type of business or sector	Consulting
Dates	March – September 2007
Occupation or position held	Training Expert
Project & goal	Project Support to the Management Authority for the Management of the Sectorial Operational Programme “Development of Economic Competitiveness – Priority Axis 2. Goal: to assist the National Agency for Scientific Research in training, programming, and evaluation activities.
Main activities and responsibilities	<ul style="list-style-type: none"> - Prepare and deliver training sessions on PCM, project management, EU Regulations related to Structural Instruments, EU visibility rules – for the representatives of the Intermediate Body, Management Authority, and potential beneficiaries of EU funds; - Provide consulting support for the Intermediate Body for SOP Competitiveness – Research & Development in the assessment of the applications for EU funds.
Name and address of employer	National Agency for Scientific Research
Type of business or sector	Technical assistance/research
Dates	March – November 2007
Occupation or position held	Public Participation Expert
Project & goal	Phare project “Strengthening institutional capacity for implementing and enforcing SEA (strategic environmental assessment) and Reporting Directives”. Goal: to assist Romanian central authorities with responsibilities in environmental management to implement the SEA EC Directive.
Main activities and responsibilities	<ul style="list-style-type: none"> - Prepare and deliver training sessions and workshops on “Public Participation & Public Consultation”; - Elaborate training and informational materials for public administration and civil society; - Participate to the elaboration of the institutional feasibility study on the implementation of a SEA Centre in Romania, with a special focus on stimulating public participation in relation to projects/initiatives that potentially cause environmental damage.
Contracting authority	Romanian Ministry of Environment
Name and address of employer	Ramboll Danmark A/S
Type of business or sector	Technical assistance

<p>Education and training</p> <p>Dates</p> <p>Title of qualification awarded</p> <p>Principal subjects/occupational skills covered</p> <p>Name and type of organisation providing education and training</p>	<p>23rd – 27th of September 2013 (CC PMP Exam Prep)</p> <p>Project Management Professional PMP (awarded in February 2014)</p> <ul style="list-style-type: none"> Project Management Process Groups and Project Management Knowledge Areas as described in A Guide to the Project Management Body of Knowledge – 5th Edition. <p>Colors in projects (PMI REP)</p>
<p>Dates</p> <p>Title of qualification awarded</p> <p>Principal subjects/occupational skills covered</p> <p>Name and type of organisation providing education and training</p>	<p>17th – 22nd February 2013</p> <p>Certificate of completion</p> <ul style="list-style-type: none"> Writing Ethnographic and Other Qualitative Research Introduction to NVivo 10 (qualitative data software) <p>ECPR Winter School in Methods and Techniques University of Vienna</p>
<p>Dates</p> <p>Title of qualification awarded</p> <p>Principal subjects/occupational skills covered</p> <p>Name and type of organisation providing education and training</p>	<p>Aug. – Sep. 2009 (certificate issued in March 2010)</p> <p>Certificate of completion</p> <p>Basic Project Management Training in Primavera</p> <p>Oracle University</p>
<p>Dates</p> <p>Title of qualification awarded</p> <p>Principal subjects/occupational skills covered</p> <p>Name and type of organisation providing education and training</p>	<p>2008 – 2012</p> <p>Ph.D. in Sociology</p> <p>Sociology / thesis title: “The Economic Crisis in the European Union. A Communicational Perspective”</p> <p>Doctoral School - National University of Political Studies and Public Administration</p>
<p>Dates</p> <p>Title of qualification awarded</p> <p>Principal subjects/occupational skills covered</p> <p>Name and type of organisation providing education and training</p>	<p>2008 – 2012</p> <p>Master in Business Administration (MBA)</p> <ul style="list-style-type: none"> Strategic Management Marketing Financial Management <p>CEU Business School (Central European University)</p>
<p>Dates</p> <p>Title of qualification awarded</p> <p>Principal subjects/occupational skills covered</p> <p>Name and type of organisation providing education and training</p>	<p>2006 – 2008</p> <p>Master of Science in Project Management</p> <p>Project Management</p> <p>College of Communication and Public Relations, National University of Political Studies and Public Administration</p>
<p>Dates</p> <p>Title of qualification awarded</p> <p>Principal subjects/occupational skills covered</p> <p>Name and type of organisation providing education and training</p>	<p>2004 - 2005</p> <p>Certificate of completion</p> <p>Project Management</p> <p>CODECS Romania (private training provider)</p>
<p>Dates</p>	<p>2002 – 2006</p>

Title of qualification awarded	Bachelor of Arts in Communication and Public Relations
Principal subjects/occupational skills covered	Communication and Public Relations
Name and type of organisation providing education and training	College of Communication and Public Relations, National University of Political Studies and Public Administration
Dates	2001 - 2002
Title of qualification awarded	Certificate of Excellence (1st prize)
Principal subjects/occupational skills covered	Philosophy, Ancient Greek
Name and type of organisation providing education and training	Centre of Excellence for High-Performing Students
Mother tongue(s)	Romanian
Other language(s)	
Self-assessment <i>European level (*)</i>	
English	
French	
Spanish	
Social skills and competences	Team player, active listener and communicator, self-aware, networking skills.
Organisational skills and competences	Responsible decision making, project management competences (effectively monitor work in progress, and implement corrective actions), critical thinking, provider of (constructive) feedback, team motivator.
Driving licence	NO
Annexes	List of published papers

Understanding		Speaking				Writing	
Listening		Reading		Spoken interaction		Spoken production	
C2		C2		C2		C2	
B2		B2		B1		B1	
B1		C1		B1		B1	

(*) [Common European Framework of Reference for Languages](#)

Annex - List of publications

- Books:

- Radu, L., Bârgăoanu, A., Corbu, N. (Eds.) (2013). *The Crisis of the European Union. Identity, Citizenship, and Solidarity Reassessed*. Bucharest: comunicare.ro
- Radu, L. (2012). *Criza economică în Uniunea Europeană. O perspectivă comunicatională*. [The Economic Crisis in the European Union. A Communicational Approach] București: comunicare.ro.

- Scientific papers and book chapters:

- Radu, Loredana, Bârgăoanu, Alina (2014). *Advocates or Challengers of Europeanization? An Inquiry into the Discourse of the Romanian Elites on the European Union in the Context of EU Elections 2014*. *Transylvanian Review of Administrative Sciences*, ISSN 2247 – 8310, Social Sciences Citation Index (Web of Science) Thomson Scientific (former ISI) Impact Factor: 0,532
- Radu, Loredana. (2014). *Building the Eurosphere under External Pressure? The Arab Crisis seen by www.euronews.net*. In Corbu, N, Popescu-Jourdy, D., Vlad, T. (2014). *Identity and Intercultural Communication*. Marea Britanie: Cambridge Scholars Publishing. ISBN (10): 1-4438-6397-1, ISBN (13): 978-1-4438-6397-1.
- Bârgăoanu, Alina, Radu, Loredana, Negrea-Busuioc, Elena (2014). *The Rise of Euroscepticism in Times of Crisis. Evidence from the 2008–2013 Eurobarometers*. *Romanian Journal of Communication and Public Relations*. Volume 16, no. 1 (31) / April 2014, 9-24.
- Dobrescu, P., Radu, L., Bârgăoanu, A. (2014). *The Role of Universities in the Post-crisis European Union*. In IATED 2014 Proceedings, Valencia.
- Bârgăoanu, A., Radu, L. (2013). "The European Union's Existential Crisis. Review of the book *The Crisis of the European Union. A Response*", by J. Habermas. Polity Press, Malden, In *Romanian Journal of European Affairs*, vol. 13, no. 4.
- Radu, L., Boțan, M., Corbu, N. (2013). *The "Core vs. Periphery" Dichotomy Feeds Euroscepticism*. In *The Crisis of the European Union. Identity, Citizenship, and Solidarity Reassessed*. Bucharest: comunicare.ro.
- Radu, L., Negrea-Busuioc E. (2013). *Solidarity as a Shared Value in the European Union*. In *The Crisis of the European Union. Identity, Citizenship, and Solidarity Reassessed*. Bucharest: comunicare.ro.
- Bârgăoanu, A., Radu, L., Corbu, N. (2013). "More Europe" Means Many Things to Many People. In *The Crisis of the European Union. Identity, Citizenship, and Solidarity Reassessed*. Bucharest: comunicare.ro.
- Bârgăoanu, A., Radu, L. (2013). "Universities as knowledge corporations. Professional strategic planning and market positioning as key triggers of university's competitiveness". In ICERI 2013 Proceedings, Madrid, Spain (ISI indexed)
- Bârgăoanu, A., Corbu, N., Radu, L. (2013). "The Role of Government Evaluations and EU Identity in Shaping Economic Expectations During the Crisis. The Case of Romania". In *European Journal of Science and Theology*, august 2013, vol. 9, no. 4, pp. 225-241. [ISI Indexed; impact factor = 0.389].
- Dobrescu, P., Negrea-Busuioc, E., Radu, L. (2013). "Requiem for European Solidarity. An Analysis of the European Discourse on the 2014-2020 Multiannual Financial Framework". In *Romanian Journal of Communication and Public Relations*. Vol. 16, no. 1 (28), Guest editor: Henk-Jan Rebel, pp. 75-89.
- Radu, L. (2013). "America's Economic Crisis and Europe's Hamletian Dilemma". In *Management Dynamics in the Knowledge Economy*, volume 1 (2013) no. 1, pp. 143-156.
- Radu, L, Ștefăniță, O. (2012). "Framing the Economic Crisis in the Romanian Online Media". In *Romanian Journal of Communication and Public Relations*. Vol. 15, no. 2 (26), Guest editor: Hans-Jörg Trenz, ARENA Centre for European Studies, pp. 29 – 46.
- Radu, L. (2012). "Building the Eurosphere Under External Pressure? The Arab Crisis Seen by www.euronews.net". In Corbu, N., Popescu-Jourdy, D., Vlad, T. (eds.) *Identity and Intercultural Communication*, Cambridge: Cambridge Scholar Publishing. (in print).
- Bonghez, S., Radu, L., Grigoroiu, A. (2012). *Implementing Project Management as a Business Development Strategy in Medium Sized Companies*, In proceedings of "2012 International Conference on Technology and Management", Coreea, pp. 82 – 85.
- Radu, L. (2011). "Crisis in Europe - Economic Fallout and Degrading Trust". In *Romanian Journal of Communication and Public Relations*. Vol. 13. no. 4 (24), Special Issue 2011, pp. 63 – 73.

- Radu, L. (2011). "Sfera publică și multiplele ei transformări" [The Public Sphere and Its Transformations]. In Bargaoanu, A., Negrea E. (eds.). In Comunicarea în Uniunea Europeană. Modele teoretice și aspecte practice [Communication in the European Union. Theoretical Models and Practical Aspects], București: comunicare.ro.
- Radu, L. (2011). "Istoria comunicării europene" [History of EU Communication]. In Bargaoanu, A., Negrea E. (eds.). (2011) Comunicarea în Uniunea Europeană. Modele teoretice și aspecte practice [Communication in the European Union. Theoretical Models and Practical Aspects], București: comunicare.ro.
- Bonghez, S., Radu, L. (2011). Managementul proiectelor [Project Management]. Note de curs, exemple practice și exerciții. Note de curs publicate pe platforma www.comunicareonline.ro.
- Bargaoanu, A., Radu, L., Negrea, E. (2011). "The Changing Face of Higher Education: The Project-Oriented University". (2011). In Proceedings of the International Conference on Social Sciences and Society. Shanghai: Information Engineering Research Institute.
- Bargaoanu, A., Radu, L., Negrea, E. (2011). "Project-Oriented as a Core Competence in Changing Universities". In Management of Technological Changes conference proceedings, Grecia.
- Bargaoanu, A., Calinescu, L. (2009). „Regional and Cohesion Policy – the Crossroads of EU Sectoral Policies”, In Romanian Journal of European Affairs, Vol. 9, No. 4, December.
- Bargaoanu, A., Negrea, E., Calinescu, L., Stan, S (2010). "Innovations in the Organization of the Romanian Higher Education: Project-Oriented University", Romanian Journal of Communication and Public Relations, vol. 12, no 3(20).
- Bargaoanu, A., Negrea, E., Calinescu, L. (2009). „Project-Oriented University. Sustainable Education at Stake”, In ICERI 2009 Proceedings, International Conference of Education, Research and Innovation, Madrid, Spain;
- Bargaoanu, A., Stan, S., Negrea, E., Calinescu, L. (2009). „Institutional Innovations in Higher Education: Project-Oriented University”, In INTED 2009 Proceedings, Proceedings of the International Technology, Education and Development Conference, Valencia, Spain.
- Călinescu (2008). "EU Cohesion Policy and Romanian Development Priorities". In Bargaoanu, A., Dobrescu, P., Taranu, A. (eds.). Globalization and Policies of Development. Bucharest, National University of Political Studies and Public Administration.
- Bârgăoanu, Călinescu, Negrea, (2008). "The Promotion Campaigns for EU-funded Programmes and Projects. The Promotion of the Regional Operational Programme in Romania". In Journal of Communication and Public Relations, 12.
- Bârgăoanu, A., Călinescu, L, A., Negrea, E. (2007), "Project-Oriented University - an Emerging Concept", In Management & Marketing Review, Bucharest, Romania, no. 2 / 2007.
- Bârgăoanu, A., Negrea, E., Călinescu, L. (2007). „What's in a Name...O analiză a utilizării termenilor de proiect și manager de proiect în limba română". In Romanian Journal of Communication and Public Relations, no. 10, pp. 89-104.
- Bargaoanu, A., Calinescu, L., Negrea, E. (2007), Projects, but No Project Management: An Assessment of "Project" and "Project Manager" Terms Usage in Romania, Ecole Supérieure de Lille, France;
- Calinescu, L., Thorn, L. (2007), Public Participation in SEA (strategic environmental assessment) process. In Generic Guidance on the Implementation of SEA Directive in Romania, Bucharest, Romania;
- Calinescu, L., (2007), "Stakeholder Management – a Vital Role in Performing Successful Projects", In Review of Management and Economic Engineering, no 3/2007, Bucharest, Romania.
- Gareis, R., Bargaoanu, A, Calinescu, L., (2007). "Romania as a Project-Oriented Nation", PROJEKTMANAGEMENT GROUP, Vienna University of Economics and Business Administration;
- Calinescu, L. (2007), "Project Management Awareness within EU-funded Projects from Romania". In Bargaoanu, A., Dobrescu, P., Taranu, A. (eds.). Globalization and Policies of Development. Bucharest, National University of Political Studies and Public Administration
- Bargaoanu, A., Calinescu, L, (2007). "Rolul comunicării publice în utilizarea Instrumentelor Structurale: catalizarea resurselor și multiplicarea efectului investițiilor" [The Role of Public Communication in the Management of Structural Instruments]. In Romanian Journal of Communication and Public Relations, No. 9;
- Calinescu, L (2007), Management of Public Awareness Campaigns within EU-funded Projects, In „Management & Marketing” Review, Bucharest, Romania, no. 1 / 2007.